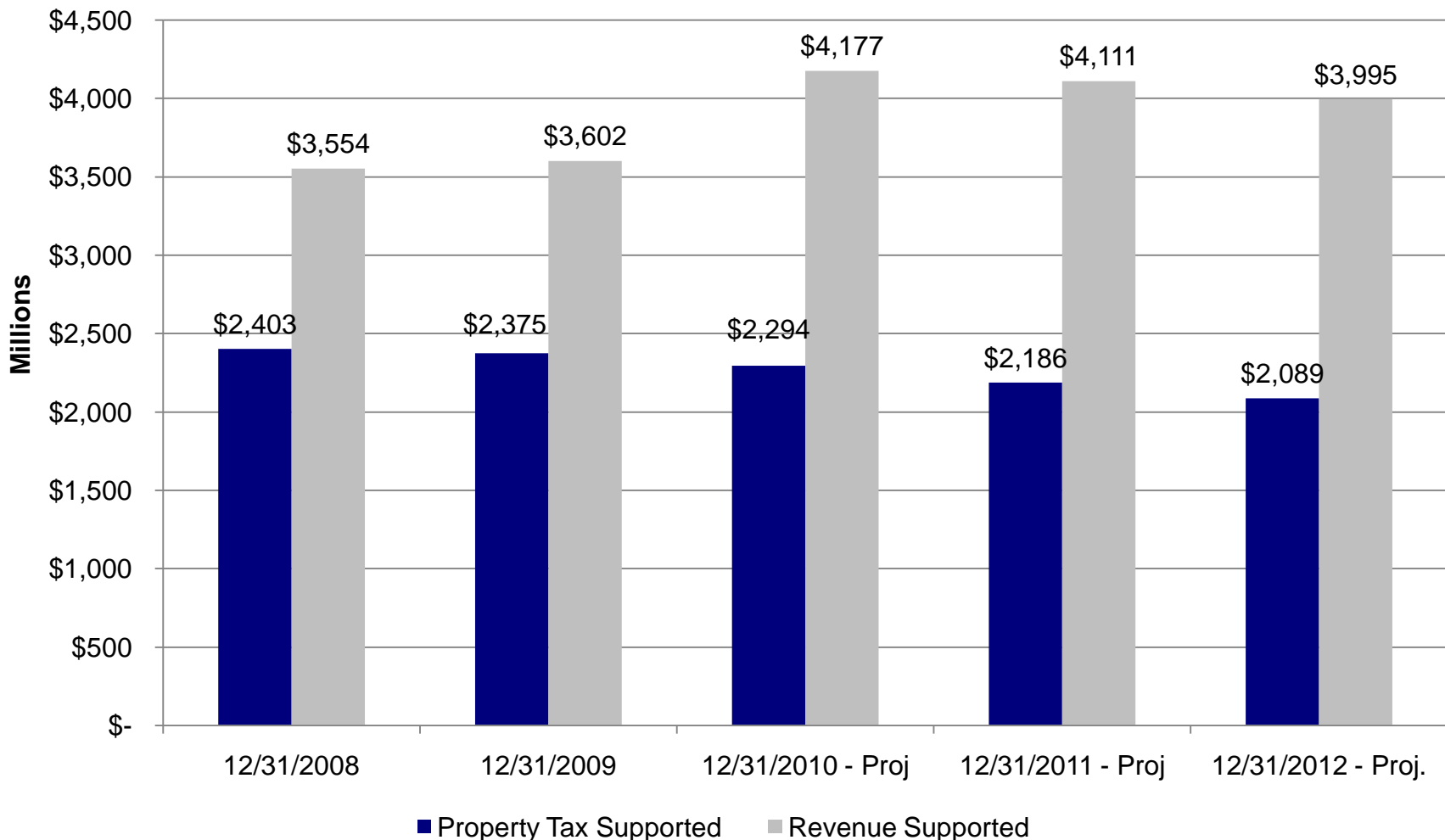


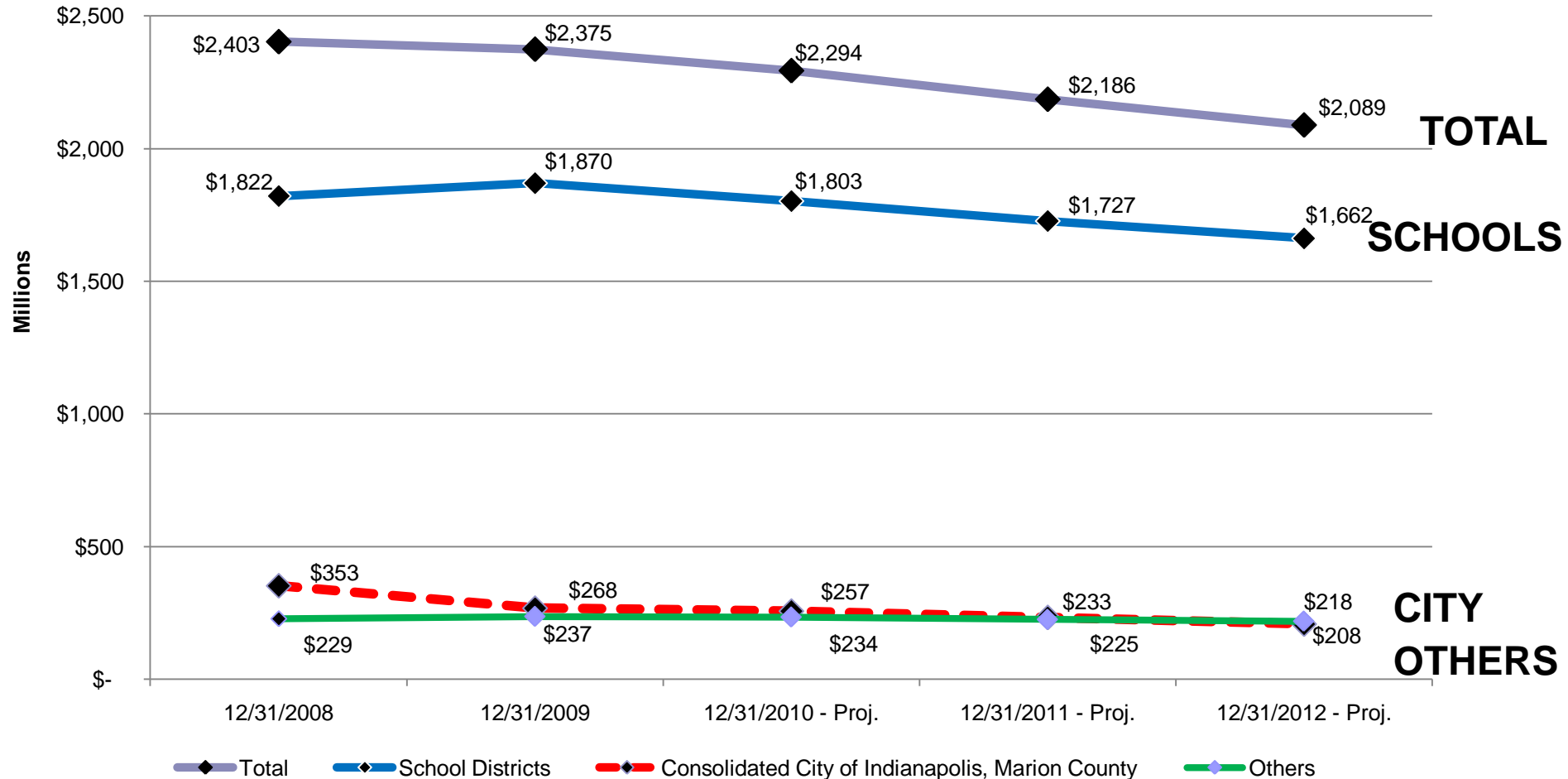
Budget Review Meeting April 12, 2010

Property Tax and Revenue Supported Debt Overview

Property Tax and Revenue Supported Debt in Marion County



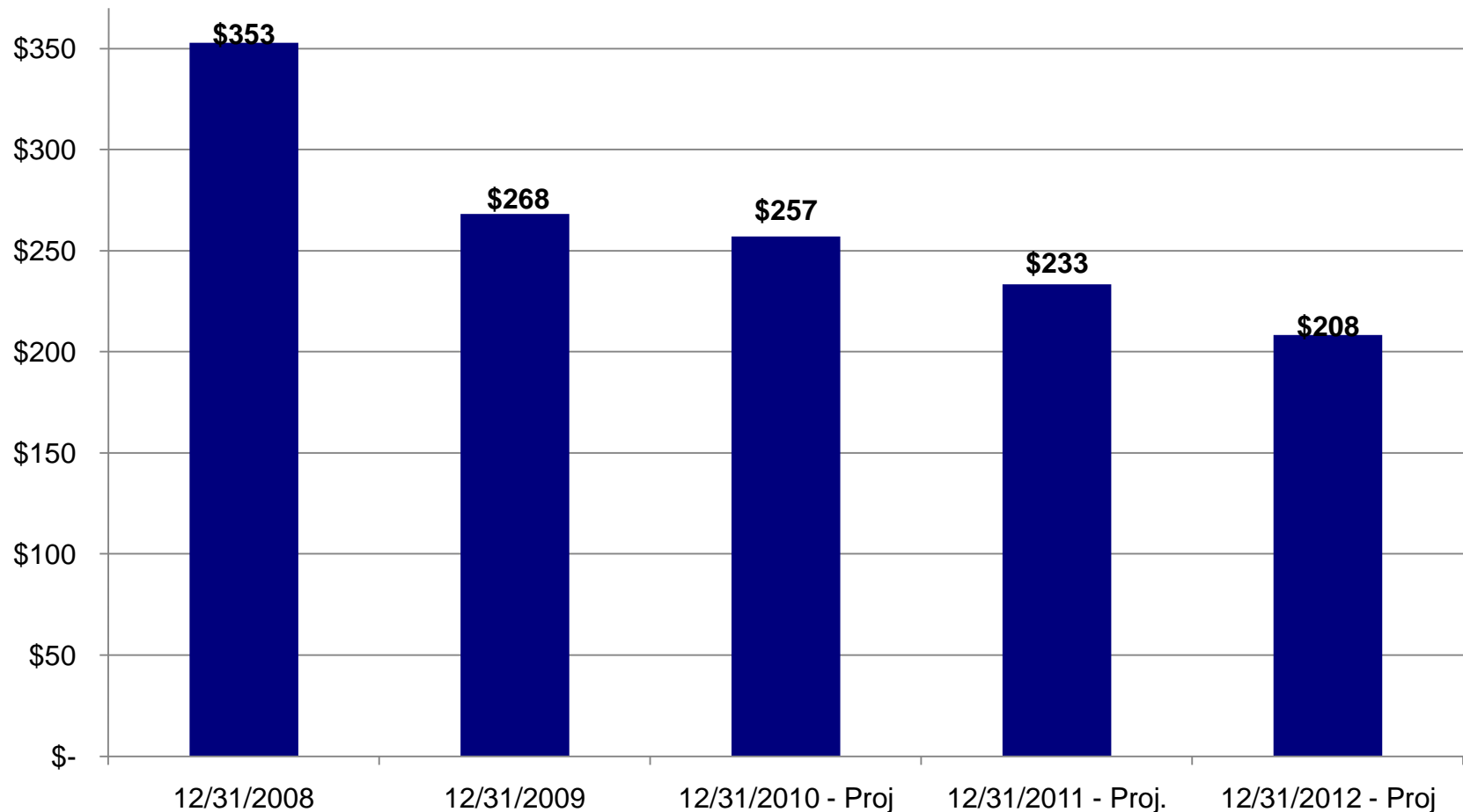
Property Tax Supported Debt in Marion County



Others – Excluded Cities/Town, Townships, Library Districts, and Municipal Corporations

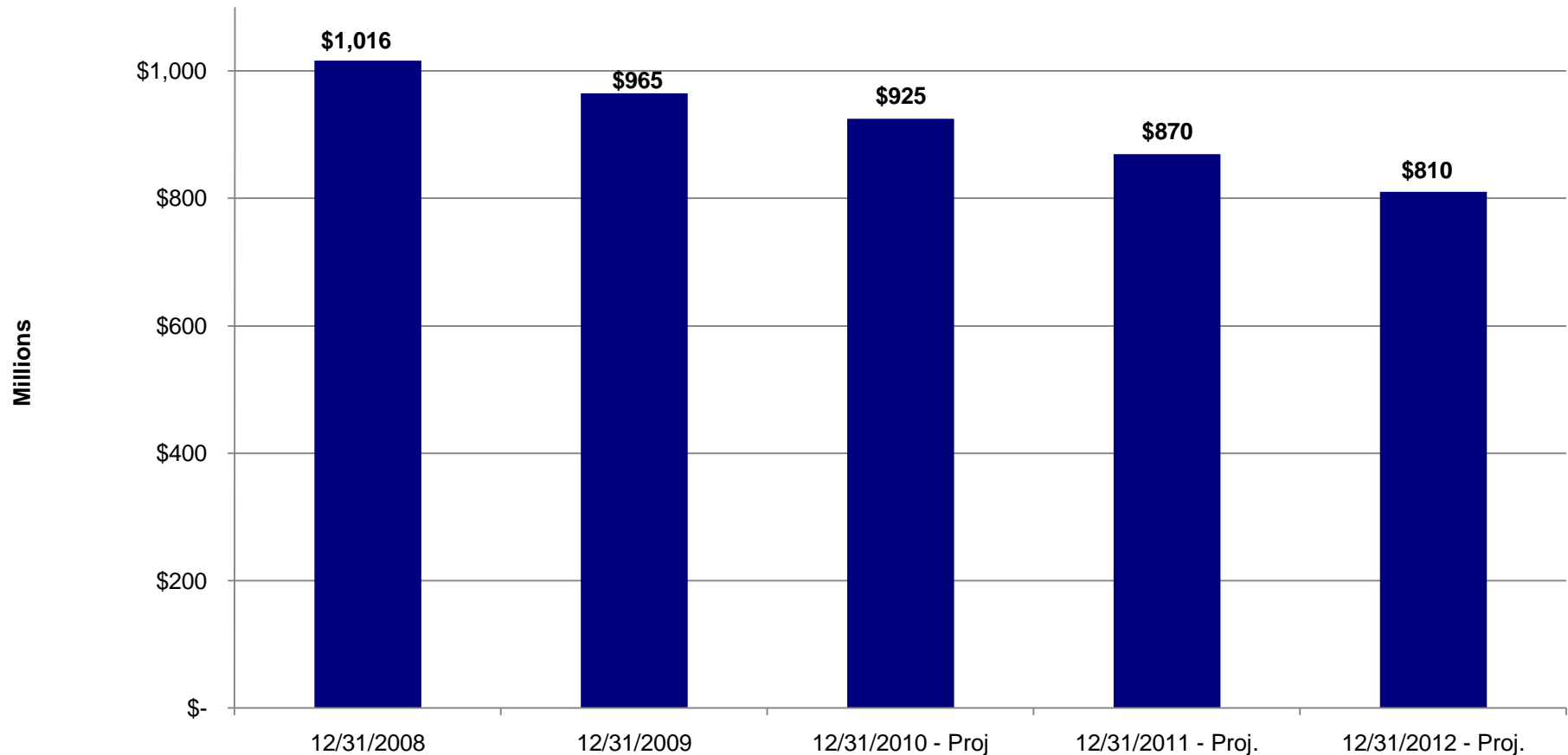
Consolidated City of Indianapolis, Marion County – Outstanding Property Tax Supported Debt (TIF not included)

(Principal Only; \$ in Millions)

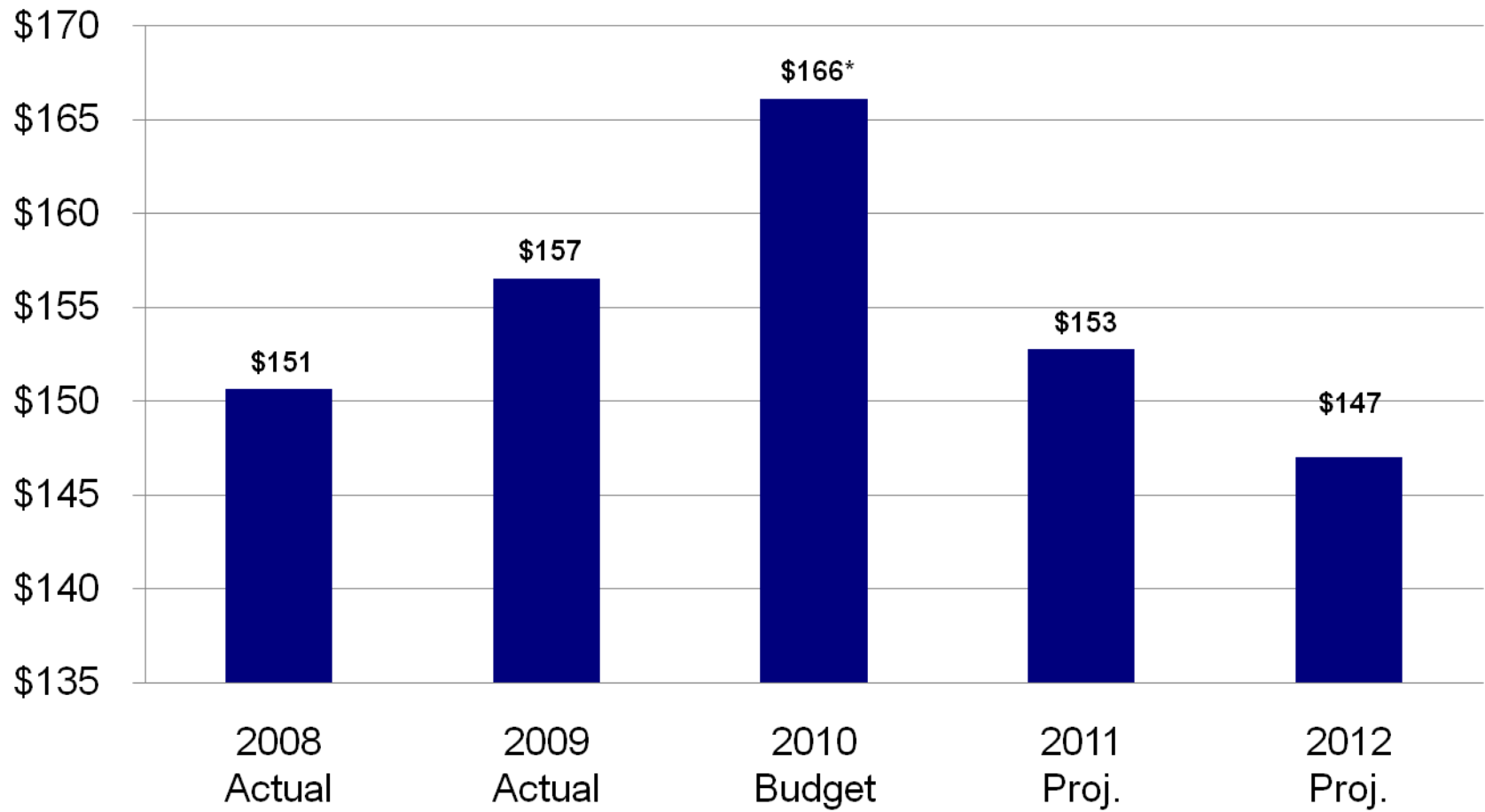


Consolidated City of Indianapolis, Marion County – Outstanding Property Tax Supported Debt (TIF included)

(Principal Only; \$ in Millions)

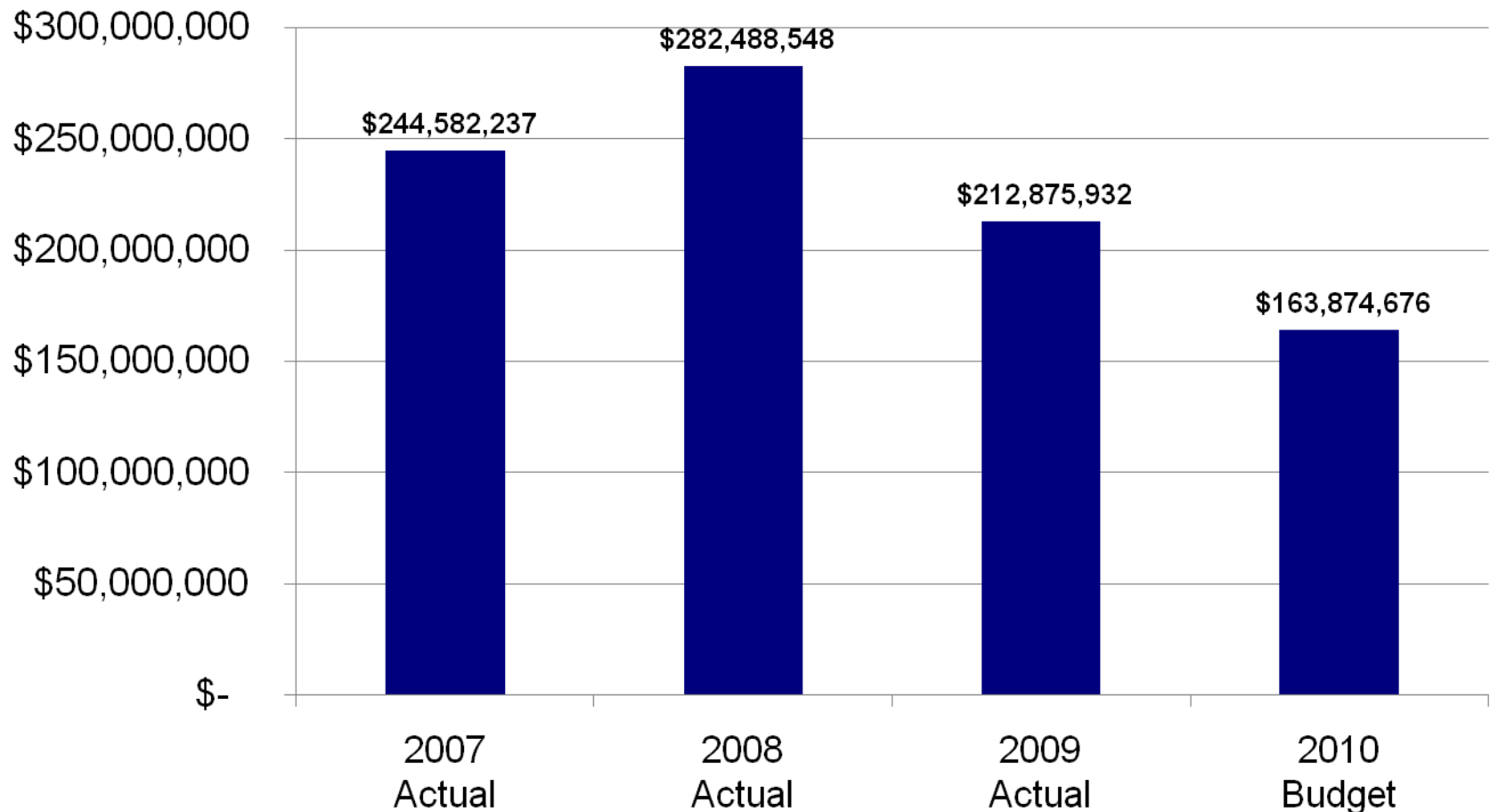


Consolidated City of Indianapolis, Marion County — Annual Debt Service (\$ in millions)

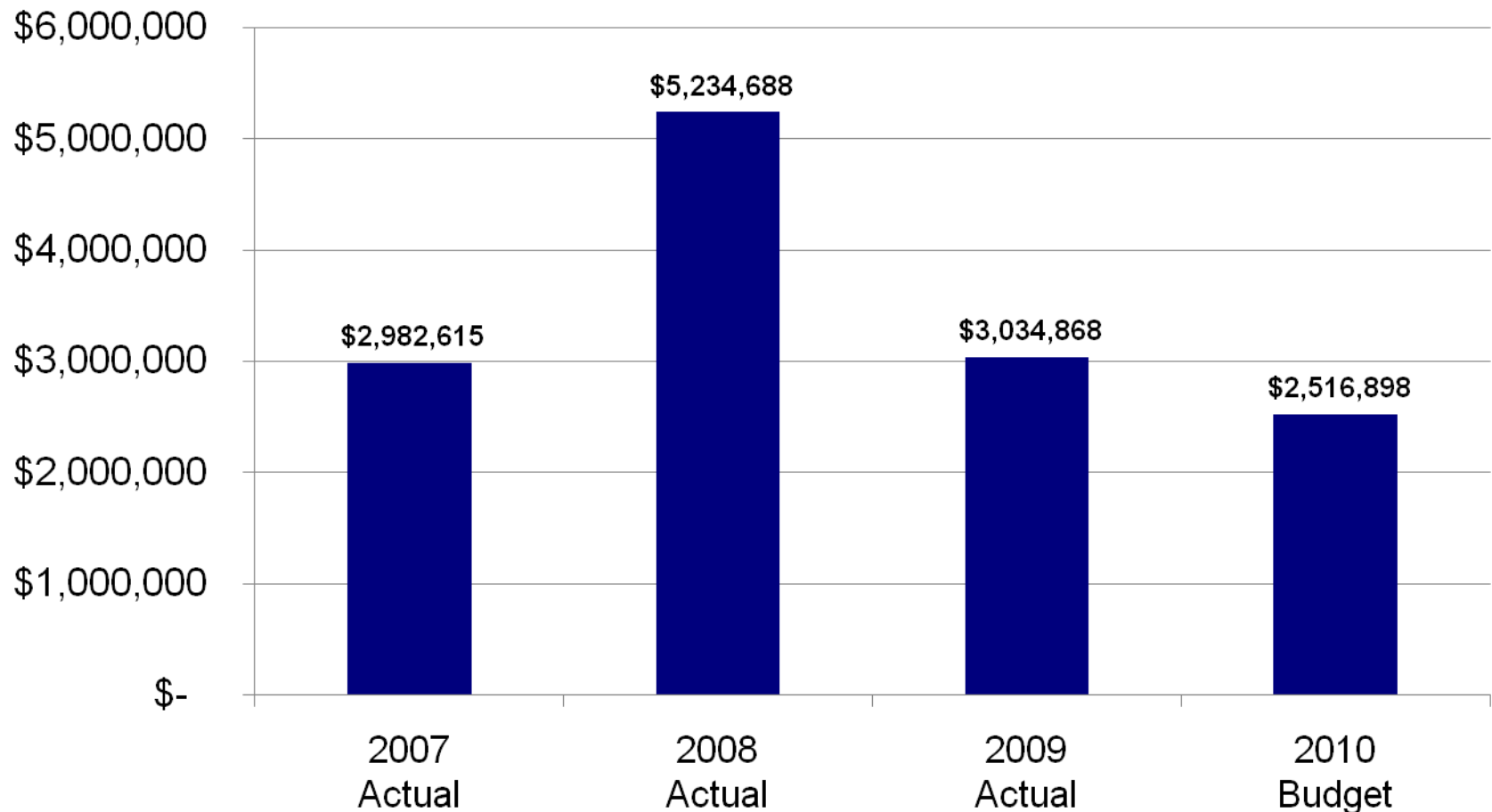


* Increase due primarily to 2005 \$100M bond issuance for public safety pension (20 years) with payout of \$9M per year. Also includes a one-time welfare payment

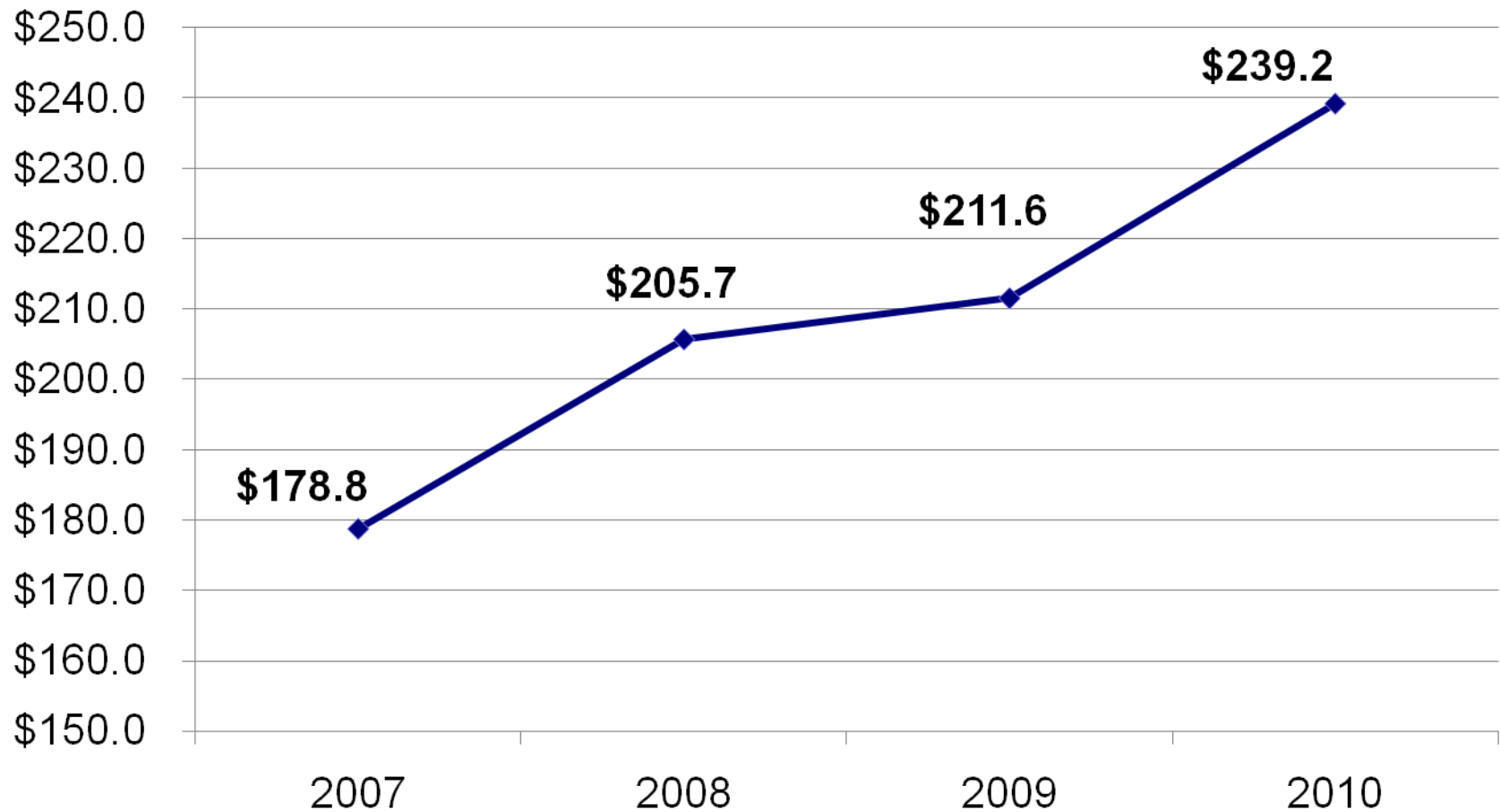
Consolidated City of Indianapolis, Marion County – Short Term Borrowing for Cash Flow



Consolidated City of Indianapolis, Marion County – Interest from Short Term Borrowing



Overall Projected Fund Balances based on Adopted City/County Budget 2007 – 2010 (\$ in millions)



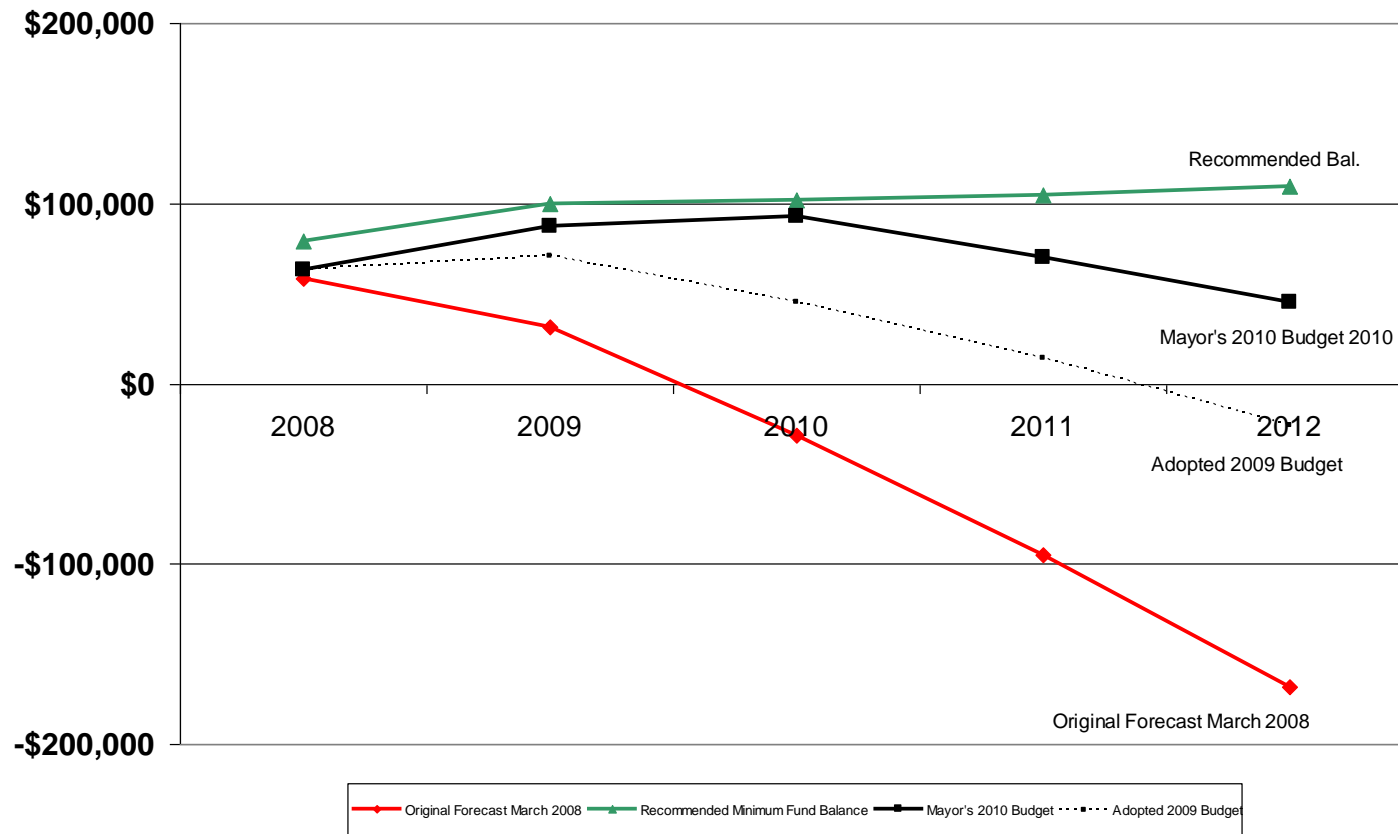
Ratings – Recent Upgrades

- **Indianapolis Public Transportation Corporation** - July 2009 S&P rating from AA- to AA
- **Marion County Building Authority** - July 2009 S&P from AA to AAA
- **Sanitary District** - August 2009 S&P from AA to AA+
- **Health & Hospital Corporation** - February 2010 S&P from AA to AA+

2010 Budget Overview

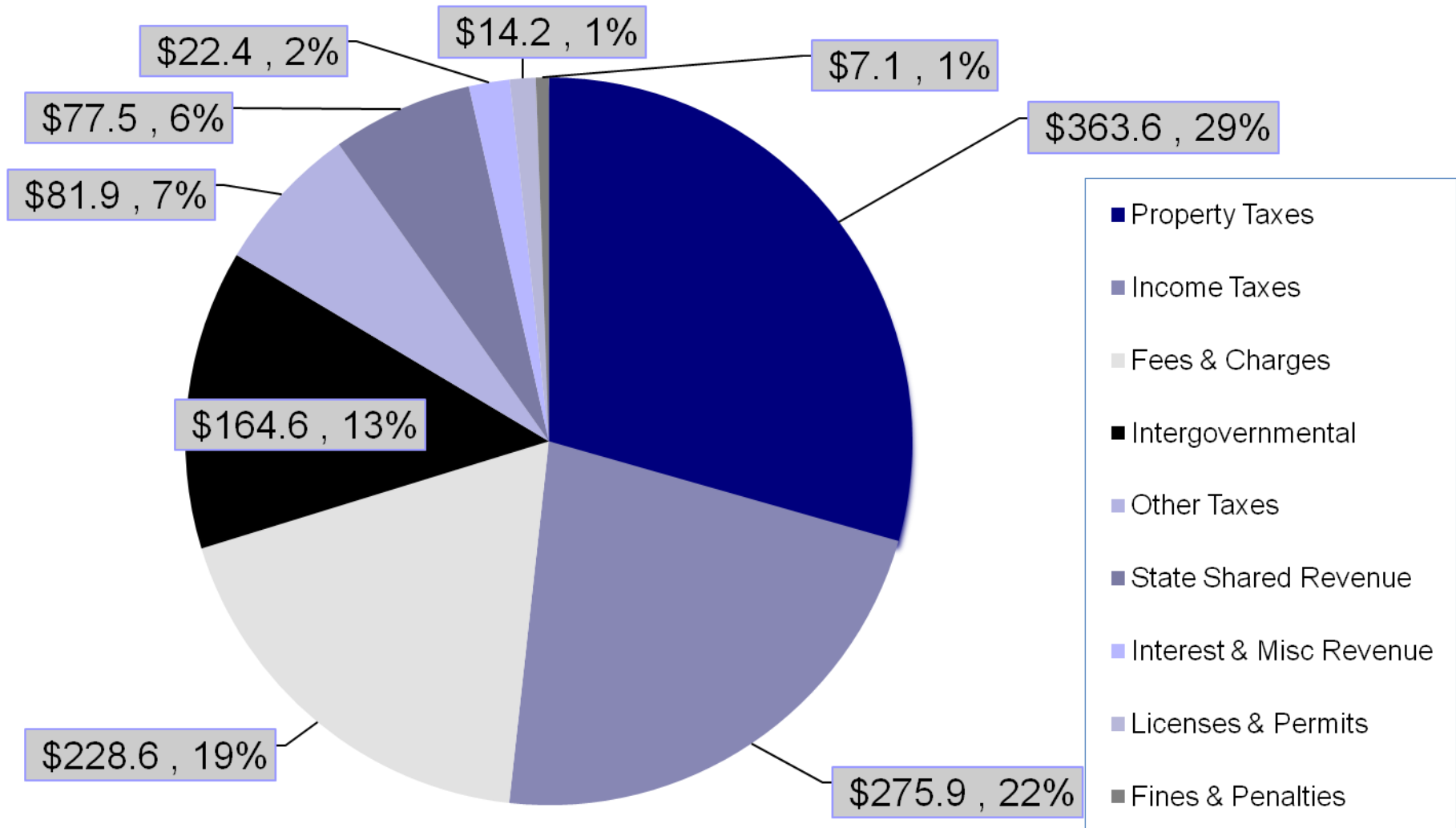
The Importance of a Balanced Budget

(In millions of \$)



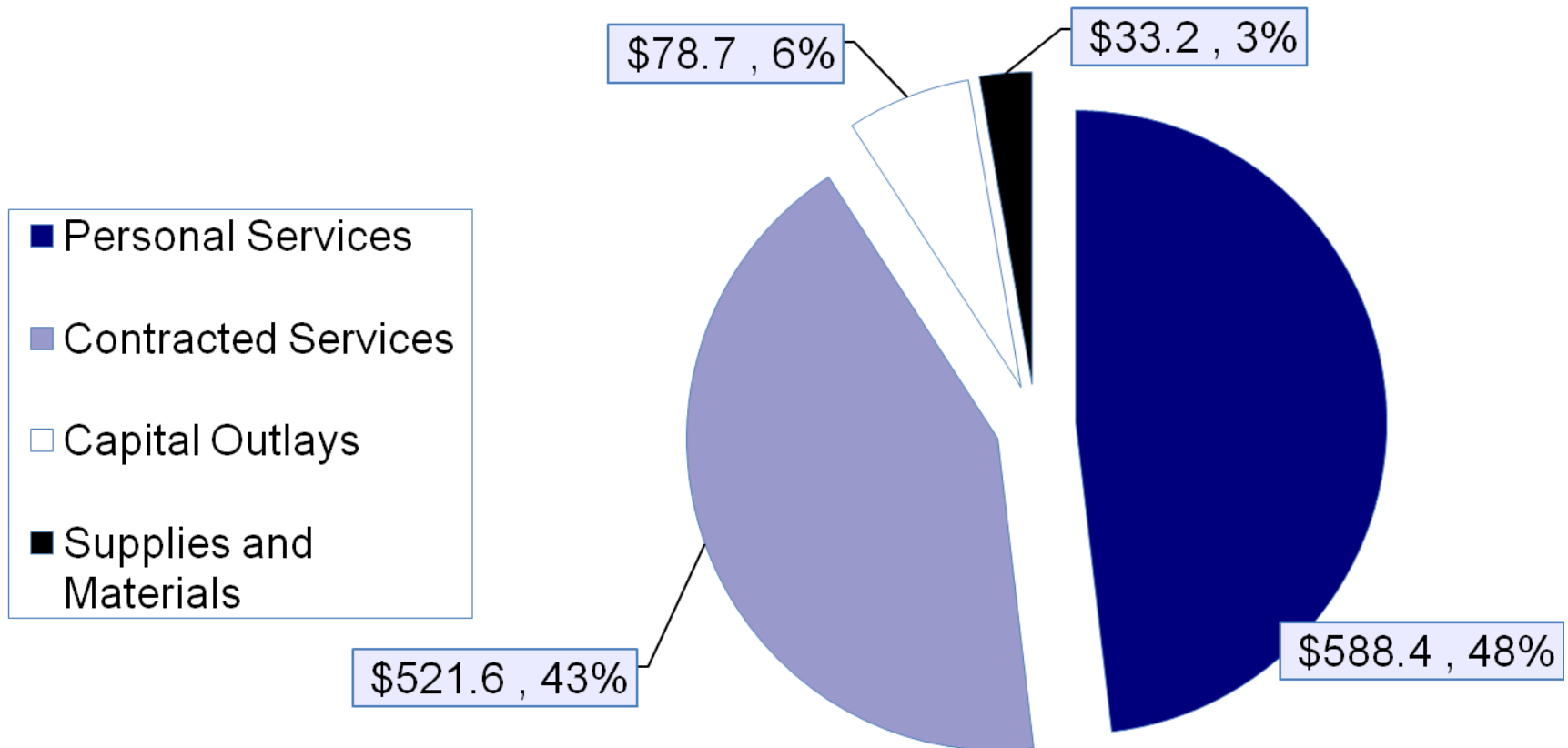
2010 Budgeted Revenues

(\$'s in millions)



2010 Revised Budgeted Expenses

(\$'s in millions)



Status Report on Agency Spending – YTD February 2010

Consolidated City of Indianapolis and Marion County 2010 Revised Budget by Department

Department	2010 Revised Budget	Expenditures Feb. YTD	% of Expenditures YTD	STATUS
<u>Public Safety</u>				
Indianapolis Metropolitan Police Department	\$ 209,634,818	\$ 31,438,198	15.0%	
Indianapolis Fire Department	125,488,181	18,184,842	14.5%	
Police and Fire Local Pensions	62,240,439	9,979,024	16.0%	
Emergency Management Planning	7,477,346	775,237	10.4%	
County Forensic Services	7,474,570	1,161,051	15.5%	
County Coroner	3,321,254	1,588,029	47.8%	
Metropolitan Emergency Communications Agency	15,045,681	3,712,208	24.7%	
Public Safety Total	\$ 430,682,289	\$ 66,838,589	15.5%	

Status Report on Agency Spending – YTD February 2010

Consolidated City of Indianapolis and Marion County
2010 Revised Budget by Department

Department	2010 Revised Budget	Expenditures Feb. YTD	% of Expenditures YTD	STATUS
<u>Criminal Justice Services</u>				
County Sheriff	\$ 93,828,098	\$ 42,637,133	45.4%	
Public Defender Agency	20,074,532	5,442,183	27.1%	
Community Corrections	10,603,350	1,831,800	17.3%	
County Prosecutor	23,350,872	4,412,537	18.9%	
County Prosecutor - Child Support Division	4,705,981	1,256,982	26.7%	
Circuit Court	1,029,324	196,053	19.0%	
Marion County Superior Courts	55,731,274	8,313,109	14.9%	
Criminal Justice Services Total	\$ 209,323,431	\$ 64,089,797	30.6%	

Status Report on Agency Spending – YTD February 2010

**Consolidated City of Indianapolis and Marion County
2010 Revised Budget by Department**

Department	2010 Revised Budget	Expenditures Feb. YTD	% of Expenditures YTD	STATUS
<u>Other Public Services</u>				
Public Works Operating and Capital	\$ 200,211,455	\$ 63,744,589	31.8%	
Metropolitan Development	73,935,441	12,431,069	16.8%	
Parks and Recreation	27,195,535	4,983,251	18.3%	
Code Enforcement	13,750,935	3,196,563	23.2%	
Animal Care and Control	3,519,290	405,005	11.5%	
Cooperative Extension	801,801	151,033	18.8%	
Other Public Services Total	\$ 319,414,457	\$ 84,911,510	26.6%	

Status Report on Agency Spending – YTD February 2010

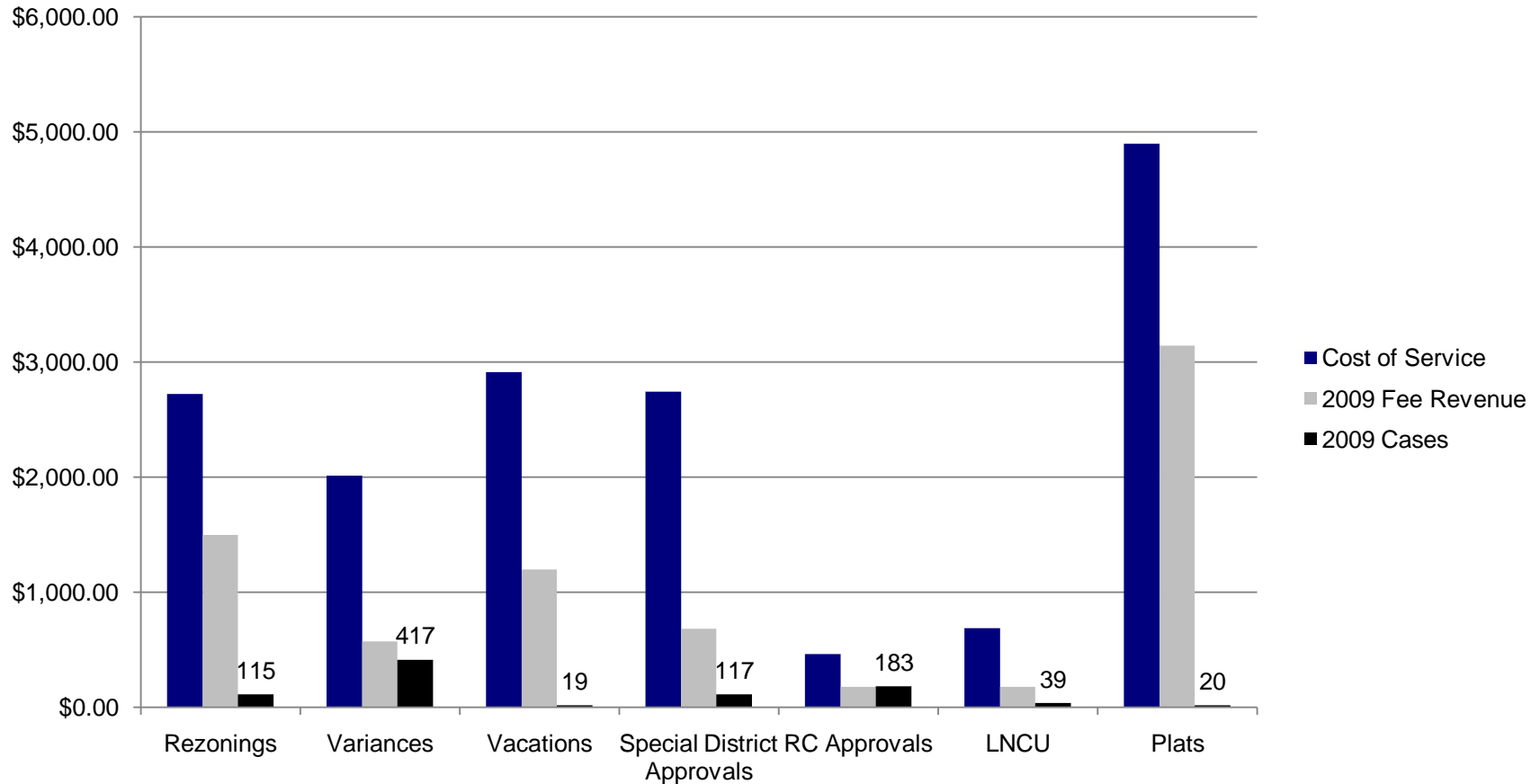
Consolidated City of Indianapolis and Marion County

2010 Revised Budget by Department

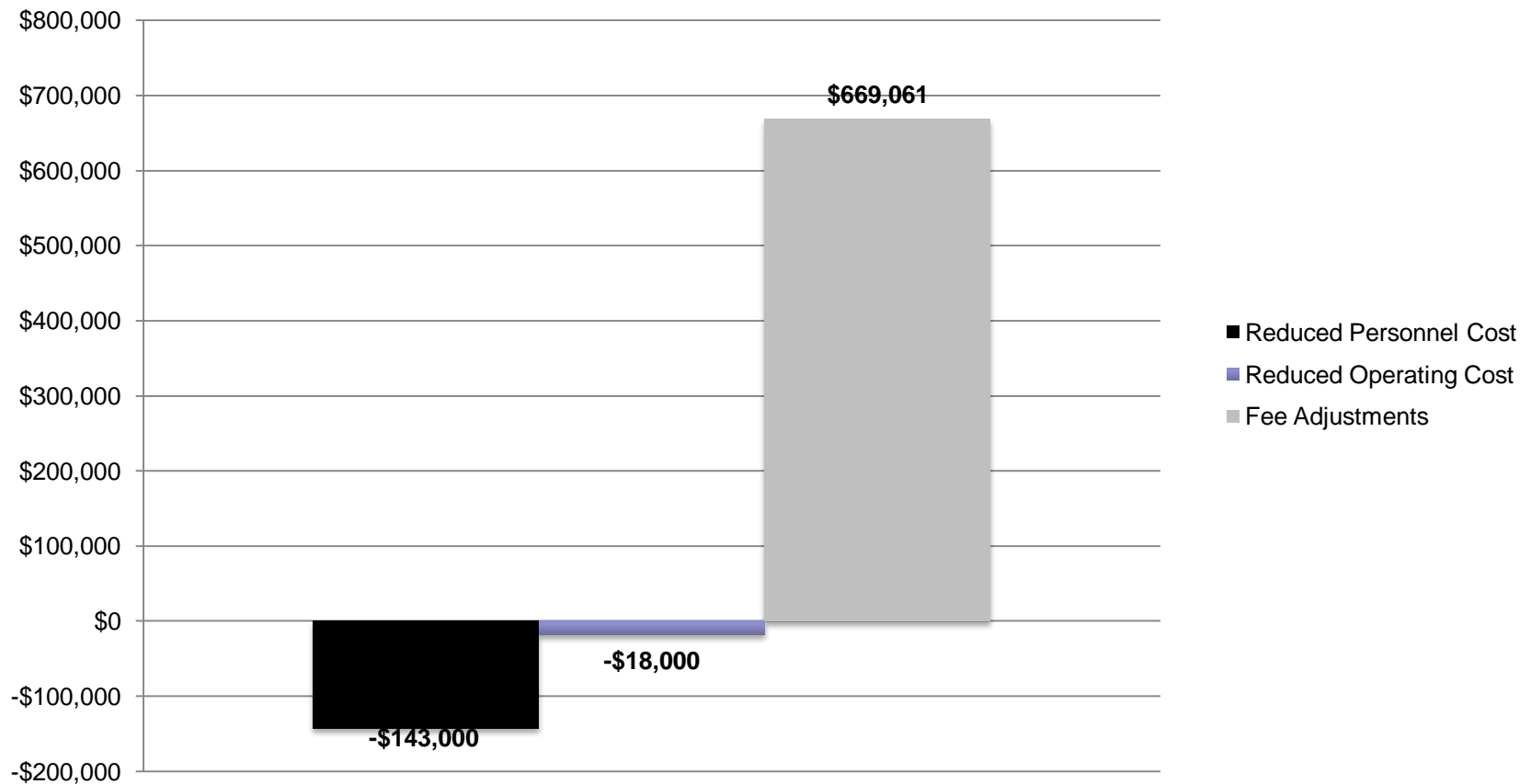
Department	2010 Revised Budget	Expenditures Feb. YTD	% of Expenditures YTD	STATUS
<u>Executive, Legislative and Administrative Services</u>				
Mayor's Office	\$ 4,196,895	\$ 604,951	14.4%	
Internal Audit	940,010	111,677	11.9%	
City County Council	1,752,448	356,400	20.3%	
Office of Corporation Counsel	2,831,645	846,954	29.9%	
Office of Finance and Management	7,669,826	1,987,481	25.9%	
Director of Public Safety	7,731,149	210,433	2.7%	
Telecom and Video Services Agency	508,373	86,907	17.1%	
Information Services Agency	33,861,908	19,806,108	58.5%	
County Auditor	10,995,654	2,906,324	26.4%	
County Clerk	6,566,493	1,097,495	16.7%	
Election Board	3,495,492	1,226,759	35.1%	
Voter Registration	1,001,080	117,966	11.8%	
County Recorder	2,040,567	248,775	12.2%	
County Treasurer	4,147,788	273,080	6.6%	
County Surveyor	733,614	104,429	14.2%	
County Assessor	7,810,821	1,299,587	16.6%	
Executive, Legislative and Admin Total	\$ 96,283,763	\$ 31,285,325	32.5%	
<u>Debt Service</u>				
Debt Service	\$ 166,144,421	\$ 76,305	0.0%	
Unadjusted Budget	\$ 1,221,848,361	\$ 247,201,527	20.2%	

Department of Metropolitan Development

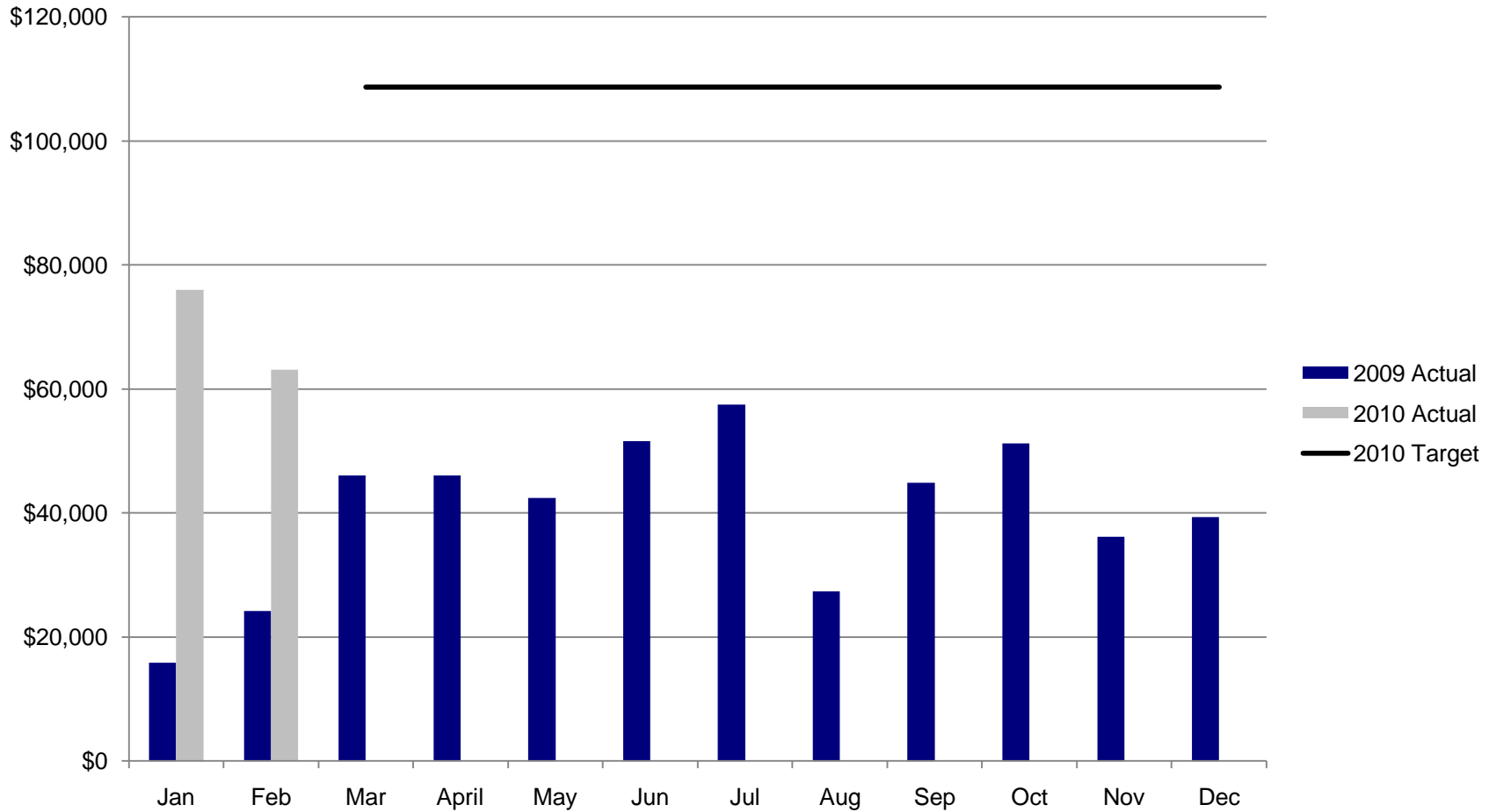
Current Planning Costs and Fees Revenues



Budget Adjustments



Fee Revenues





Department of Code Enforcement

Department of Code Enforcement

Purpose:

- To streamline the City's licensing, permitting, and inspection functions into one department to increase service, safety, and quality of life

Benefits:

- To protect the taxpayer from increasing property insurance rates
- To shift the cost of services from taxpayer subsidies to the user
- To implement effective enforcement measures which have historically been strained due to a decentralized code enforcement structure

Funding Model

- DCE was created based on it being a self-sustaining department funded by licensing, permitting, and compliance fees
- A wall-to-wall fee analysis was completed with the assistance of Milliman, an actuarial firm, to develop a resource model to determine the appropriate costs for service-related functions
- DCE has met with stakeholders to garner input on fee structure

Three Pillars of Funding:

- **Licensing**

- Contractor and Business Licenses

- **Permitting**

- Building/Crafts, Environmental, Infrastructure/Right-of-Way, Sign, and Special Event Permits

- **Compliance**

- Violations related to High Weeds & Grass, Inoperable Vehicles, Zoning, Building, Infrastructure, and Environmental issues

2010 Budget Projections

2010 DCE Expense Projections			
	<i>Approved Budget</i>	<i>Spending Plan Adjustments</i>	<i>2010 Adjusted Budget</i>
Personal Services	\$ 6,487,137	\$ 217,922	\$ 6,705,059
Materials and Supplies	\$ 78,358		\$ 78,358
Other Services and Charges	\$ 5,998,343	\$ (263,586)	\$ 5,734,757
Properties and Equipment	\$ 120,592		\$ 120,592
Internal Charges	\$ 1,066,505	\$ (7,000)	\$ 1,059,505
Projected Expense	\$ 13,750,935	\$ (52,664)	\$ 13,698,271
Projected Budget Surplus			\$ 52,664
DCE Operating Projections w/o Fee Increases			
Projected Revenues			\$ 13,140,111
Projected Expenses			\$ 13,698,271
Operating Shortfall			\$ (558,160)

Efficiencies:

- Launched a fully mobile Building Inspection Staff
- Implementing a more efficient collection model for High Weeds & Grass and Unsafe Building programs
- Upgraded case management system (Accela) and enhanced online services

Budget Challenges

- Transferred programs with no or limited funding mechanism
 - Business Licensing
 - Weights & Measures
 - Air Quality
 - Illegal Dumping Enforcement
 - Trees & Flora Permitting and Enforcement
 - Unsafe Building Program

Questions?